

14 MAR 1978

Tape #28  
Side A, 1/16-1/4, 1/2-7/8

MEMORANDUM FOR: Deputy Director for Resource Management  
FROM: Director of Central Intelligence  
SUBJECT: NFIP Program and Resource Guidance,  
FY 1980-1984

1. On page 12 of the Program Guidance, I would like to make two changes. <sup>u</sup>The first is to remove the last half of the paragraph which proposes joint funding--at least I would like to look at this with you in view of our strong position on not committing ourselves to joint funding for production and operation.

<sup>b</sup>. I would also like to consider some wording in here that makes it quite clear that when program managers or you are justifying a National Foreign Intelligence Program for which there are overlapping or competing systems in the IRA that the analysis presented should include a discussion of the IRA programs and how they do overlap. In short, I would like to levy a very specific requirement to the effect that I be presented analyses of all of the overlapping areas of IRA and NFIP. It is my hope that Defense would do the same in the reverse direction although I don't see it in their guidance.

2. I don't know whether it is appropriate for this guidance or not but one of the things I am anxious about for the next round of

*Smoothed memo accurately  
hand delivered*

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ZBB is to better define the decision units. I recall a simple case last year where the CIA subdivided its training functions into two or three decision units, whereas some of the other agencies lumped it all in one; hence, it was difficult to make comparisons and trade-offs. If we don't need to put additional guidance on the composition of those units into this instruction, that's all right, but I just want to make sure we are doing it one way or the other.

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